

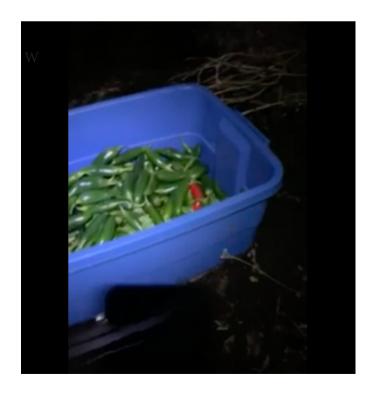
WE ACKNOWLEDGE THAT VANCOUVER FARMERS MARKETS OPERATE ON THE UNCEDED TERRITORIES OF THE X\*M∂OK\*∂Ý∂ (MUSQUEAM), SĶWXWÚ7MESH (SQUAMISH), AND SEĹÍĹWITULH (TSLEILWAUTUTH) NATIONS.



### EXECUTIVE REPORT

At the time of last year's treacherous Fraser Valley flooding, we were raising money for the 2022 Fresh to Families program but had concerns that farmers might need the support even sooner. We were reaching out to our flood-impacted producers and noticed a video Shirlene Cote from Earth Apple Farm in Glen Valley had posted of her flooded greenhouse on social media. The video shows Shirlene harvesting peppers by headlamp, humorously cracking jokes about her last-minute and makeshift harvesting process. She floats her Rubbermaid container through the dark flood waters, collecting peppers from plant to plant to save them from freezing overnight.

Here's a screen grab of Shirlene's flooded greenhouse adventures.



We contacted Shirlene the next day to ask how we could support her and her farm, but she swiftly changed the subject instead to ensure her promised funds would make it to the Fresh to Families matching campaign.

Managing pandemic life, supply chain disruptions, heat domes, forest fires and floods, make no mistake: small farmers and producers like Shirlene are some of the most creative and resilient people during tough times. Building relationships and connections at farmers markets are key to helping us all thrive.

### EXECUTIVE REPORT

If you've been reading our reports and answering our calls to action for a while, you know markets operate on temporary event permits, subject to annual and occasionally weekly disruptions. You might not realize how vulnerable farmers markets are because our team works incredibly hard to smooth over disruptions on a weekly, monthly and annual basis. In 2021, we faced a significant number of disruptions compared to previous years. We worked to strengthen relationships with municipal partners, operated markets under COVID restrictions, and as a result, created even more connection points for market producers and neighbours.

Main St Station: Our beloved midweek market in front of the train station couldn't operate due to construction of the new St. Paul's Hospital site. We are working directly with stakeholders responsible for the new St. Paul's site to include a permanent market in their plan and hosted the vibrant False Creek market at Concord Community Park last year.

Downtown: A partnership with the Downtown Vancouver BIA and the need to relocate our midweek market in the downtown core led to a successful opening year at one of the busiest intersections in the Lower Mainland.

Trout Lake: Staff have been working tirelessly to ensure a farmers market remains an important, accessible and resourced element of the John Hendry Park renewal plan. Their efforts, combined with member, vendor, neighbour and shopper feedback helped ensure a long-term home for the farmers market is centred in the plan.

West End: We're monitoring the BC Hydro project and coordinating construction plans with the market season.

Riley Park: With support from local residents, we were able to maintain a weekly market schedule, despite potential conflicts with the Vancouver Canadians extended baseball season.

In the past year, our organization has grieved the departure of staff, board and vendors and celebrated the arrival of others. The year ahead includes shifting through quasi-COVID times, with farmers markets back to pre-pandemic capacity, and moving forward with our strategic plan priorities to strengthen markets, empower communities, enhance access, and develop organizational capacity. We are increasingly aware that advocating for local markets will also require setting words, intentions, and actions to our involvement in equity and reconciliation and this will inform our work moving forward.

Advocating for and creating welcoming and vibrant markets that feed people, build community and support small farms and producers is how our organization plays its part in a resilient local food network that values people and the land. Thank you for your ongoing support!

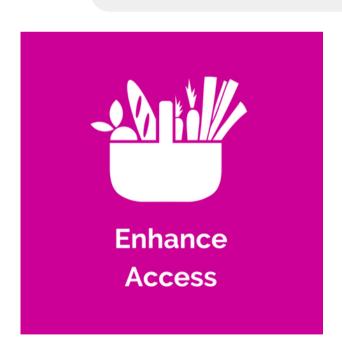
Laura Smit. Executive Director

Ally Dick, Board Chair

## 2021-2026 STRATEGIC PRIORITIES









### 2021 HIGHLIGHTS AT-A-GLANCE





















VISION

A resilient local food network that values people and the land

MISSION

We create vibrant and welcoming markets that feed people, build community and support small farms and producers

# BOARD OF DIRECTORS

Lauren Akin - Vice-Chair

Erica Bernardi

Elyse Crowston - Treasurer

Ally Dick - Chair

Jeremy Douglas

Jesse Halperin

Paul Healey

Suzy Keown

Ilana Labow

Heat Laliberte

Joanne MacKinnon

Jenny Marsh - Secretary

Njoki Mbũrũ

Michael Mortensen





### OFFICE STAFF

Ophelia Bar-Lev-Wise Alice Briggs Jennifer Candela Randy Elliott Laura Gibson Jordan Mitchell
Katie Simmons
Laura Smit
Gabrielle Vacheresse
Christa Wood

### MARKET MANAGERS

Kelli-Rae Clark
Hannah Megally
Benjamin Leach
Caroline Pollock

### MARKET CREW

Elizabeth Archer
Samantha Bicknell
Ron Braunagel
Chika Buston
Karina Buston
Amy Dong
Aimee Epp
Jennifer Ewing
Antigone Fogel
Jim Gaines
Ewa Gersin
Conifer Gilbert
Eden Katz

Grainne Kernan
Sofie Milito
Hannah Murray
Anne Marie Paquin
Carolyn Paterson
Roshni Riar
Emma Sawatzky
Rahul Sekhar
Claire Shih
Noriko Stevens
Sophia Tita
Aria Wells
Stephen Werronen
Heather White



# PARTNERS + SUPPORTERS

Vancouver Coastal Health

City of Vancouver

Vancouver Board of Parks and Recreation

Vancouver School Board

Pacific National Exhibition

# SPONSORS + FUNDERS

VFM gratefully acknowledges the generous support of 2021 sponsors and funders:

Apply Digital Ltd

Canadian Electrical

Stewardship Association

CF Pacific Centre

Circular Solutions Inc

Daiya Foods

DUUO

DVBIA

Fresh Prep

Our Community Bikes

PCI Developments LP

Recycling Alternative

Smallworks Studios &

Laneway Housing Inc.

Stilhavn Real Estate Services

Telus

Tutti

Vancity Credit Union



### FRESH TO FAMILIES

We believe that healthy, locally grown food should be available to everyone, regardless of income. Since 2015, we have partnered with the Farmers Market Nutrition Coupon Program and expanded our fundraising through our Fresh to Families Program.

In 2021, we supported 473 families with \$146,259 worth of fresh fruits, vegetables, meat, eggs and dairy. Thanks to an overwhelmingly successful Giving Tuesday campaign, Fresh to Families is fully funded for 2022, and there is a potential opportunity to welcome additional families

### FRESH TO FAMILIES DONORS

Daiya

Dana and Joel Solomon Fund at

MakeWay

Earnest Ice Cream

Earth Apple Farm

Fasken

Greater Vancouver Hot Chocolate

Festival

Horizon Grocery + Wellness

Klippers Organic Acres

Paul's Produce

Renewal Funds

Rockweld Farm

Telus

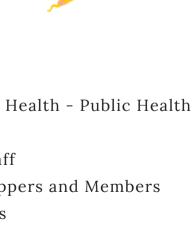
Vancouver Coastal Health - Public Health

Dieticians

VFM Board and Staff

VFM Vendors, Shoppers and Members

Westpoint Naturals





### MIDWEEK MARKETS

In 2021, VFM turned market displacements into market opportunities and operated the Downtown and False Creek Farmers Markets from June to October. Visits and sales are higher at both locations than usual first-year markets and there is plenty of room for growth.

### FALSE CREEK

False Creek got its start due to strong community support from local residents and was facilitated by Concord Pacific granting us free access to the space. We're walking distance from the Main Street - Science World Skytrain, right off the seawall and have the perfect place for Thursday night picnics!



### DOWNTOWN

Downtown enjoys a collaborative partnership and sponsored support from the Downtown Vancouver BIA. Thanks to the Fairmont, vendors are treated to the most comfortable, air-conditioned washrooms in town!



### 2021 MARKETS LIST



Trout Lake, Saturdays, May - October

Kitsilano, Sundays, May - October

West End, Saturdays, May - October

Riley Park Summer, Saturdays, May - October

Mount Pleasant, Sundays, May - October

Downtown, Wednesdays, June - October

False Creek, Thursdays, June - October

Hastings Park - Winter, Sundays, November - April

Riley Park - Winter, Saturdays, November - April





PAGE 12

# TREASURER'S REPORT FINANCIAL OVERVIEW



in 2021, VFM continued prudent financial management and remained nimble through changing circumstances related to the pandemic. The year end results show a strong increase to cash reserves largely attributable to subsidy programs and the purchase of a holding in a local farm to table restaurant that was gifted to the society in 2012. Income from stall fees, membership, merchandise and sponsorship also rebounded in 2021, which put the society in a favourable position leading into 2022.



The positive position retained in 2021 allowed the society to update the five year strategic plan and to invest in foundational improvements that will increase society's long term security, and allow strategic investments that will benefit vendors and shoppers. Looking forward, the society will be emphasizing support for our farmer partners and staff retention so that the markets and our local food system can resilient remain through economic uncertainty.

Elyse Crowston, Treasurer

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# YOUR LOCAL FARMERS MARKET SOCIETY FINANCIAL INFORMATION FOR THE YEAR ENDED DECEMBER 31, 2021

# Index to Financial Information For the Year Ended December 31, 2021

|                                     | Page |
|-------------------------------------|------|
| COMPILATION ENGAGEMENT REPORT       | 1    |
| FINANCIAL INFORMATION               |      |
| Balance Sheet                       | 2    |
| Statement of Operations and Surplus | 3    |
| Notes to Financial Information      | 4-5  |

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#### COMPILATION ENGAGEMENT REPORT

To the Directors of Your Local Farmers Market Society

On the basis of information provided by management, we have compiled the balance sheet of Your Local Farmers Market Society as at December 31, 2021, and the statement of operations and surplus for the year then ended, and Note 2, which describes the basis of accounting applied in the preparation of the compiled financial information ("financial information").

Management is responsible for the accompanying financial information, including the accuracy and completeness of the underlying information used to compile it and the selection of the basis of accounting.

We performed this engagement in accordance with Canadian Standard on Related Services (CSRS) 4200, Compilation Engagements, which requires us to comply with relevant ethical requirements. Our responsibility is to assist management in the preparation of the financial information.

We have not performed an audit engagement or a review engagement, nor were we required to perform procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an audit opinion or a review conclusion, or provide any form of assurance on the financial information.

Readers are cautioned that the financial information may not be appropriate for their purposes.

The financial information for the year ended December 31, 2020 was compiled by another accounting firm and were neither audited nor reviewed and is presented for comparative purposes only.

Achieve CDA's LSP

Burnaby, BC March 25, 2022 ACHIEVE CPAS LLP CHARTERED PROFESSIONAL ACCOUNTANTS

### Balance Sheet As at December 31, 2021

|  |    | 2021    |    | 2020    |
|--|----|---------|----|---------|
| ASSETS   |    |         |    |         |
| CURRENT ASSETS   |    |         |    |         |
| Cash   | \$ | 440,992 | \$ | 238,837 |
| Term deposits  |    | 190,000 |    | 127,132 |
| Accounts receivable (Note 3)                                 |    | 2,354   |    | 143,681 |
| Inventory  |    | 7,287   |    | 9,020   |
| Prepaid expenses   |    | 5,664   |    | 5,450   |
|  |    | 646,297 |    | 524,120 |
| EQUIPMENT (Note 4)   |    | 4,185   |    | 6,336   |
| INVESTMENT   |    | -       |    | 50,000  |
|  | \$ | 650,482 | \$ | 580,456 |
| LIABILITIES  |    |         |    |         |
| CURRENT LIABILITIES  Accounts payable and accrued iabilities | \$ | 63,914  | \$ | 60,287  |
| Market money obligations                                     | Ψ  | 15,124  | Ψ  | 11,723  |
| Sales tax payable  |    | 14,691  |    | 9,770   |
| Unearned income  |    | 136,541 |    | 127,122 |
|  |    | 230,270 |    | 208,902 |
| CANADA EMERGENCY BUSINESS ACCOUNT LOAN (Note 5)              |    | 30,000  |    | 30,000  |
|  |    | 260,270 |    | 238,902 |
| MEMBERS' EQUITY  |    |         |    |         |
| SURPLUS  |    | 390,212 |    | 341,554 |
|  | \$ | 650,482 | \$ | 580,456 |

| Director |
|----------|
| Director |
|          |

# Statement of Operations and Surplus For the Year Ended December 31, 2021

|                                 |    | 2021    |    | 2020    |
|---------------------------------|----|---------|----|---------|
|                                 |    |         |    |         |
| REVENUES                        | •  | 000 454 | •  | 700 470 |
| Fees and sales of merchandise   | \$ | 833,451 | \$ | 720,473 |
| Donations and fundraising       |    | 71,889  |    | 126,312 |
| Memberships                     |    | 30,393  |    | 30,476  |
|                                 |    | 935,733 |    | 877,261 |
| COST OF SALES                   |    |         |    |         |
| Markets' operating expenses     |    | 179,269 |    | 159,149 |
| Merchandise                     |    | 10,900  |    | 4,006   |
|                                 |    | 190,169 |    | 163,155 |
| GROSS PROFIT                    |    | 745,564 |    | 714,106 |
| EXPENSES                        |    |         |    |         |
| Accounting and legal            |    | 5,324   |    | 4,046   |
| Advertising and promotion       |    | 20,609  |    | 27,189  |
| Amortization                    |    | 3,391   |    | 4,945   |
| Board expenses                  |    | 8,655   |    | 1,239   |
| Contract services               |    | 9,498   |    | 12,845  |
| Event program expenses          |    | 8,921   |    | 4,159   |
| Interest and bank charges       |    | 2,080   |    | 2,119   |
| Office                          |    | 16,669  |    | 13,744  |
| Professional development        |    | 323     |    | 616     |
| Publications and subscriptions  |    | 103     |    | 704     |
| Rental                          |    | 21,353  |    | 23,400  |
| Salaries                        |    | 595,919 |    | 572,120 |
| Telephone                       |    | 4,833   |    | 4,674   |
|                                 |    | 697,678 |    | 671,800 |
| INCOME FROM OPERATIONS          |    | 47,886  |    | 42,306  |
| OTHER INCOME                    |    |         |    | - fo    |
| OTHER INCOME Interest and other |    | 772     |    | 2,107   |
| Forgivable portion of CEBA loan |    | 112     |    | 10,000  |
| Gain on disposal of equipment   |    | -       |    | 2,700   |
| Wage subsidies                  |    | -       |    | 223,444 |
|                                 |    |         |    |         |
|                                 |    | 772     |    | 238,251 |
| NET INCOME                      |    | 48,658  |    | 280,557 |
| SURPLUS - BEGINNING OF YEAR     |    | 341,554 |    | 60,997  |
| SURPLUS - END OF YEAR           | \$ | 390,212 | \$ | 341,554 |

### Notes to Financial Information For the Year Ended December 31, 2021

#### PURPOSES OF SOCIETY

Your Local Farmers Market Society ("the Society") is a not-for -profit organization which was incorporated under the Society Act of British Columbia on May 24, 1995. The Society operates under the name of Vancouver Farmers Market whose purposes are as follows:

- a) To contribute to the economic viability of small farms and local cottage industries by providing ready markets and creating long term opportunities for them to retail their products at a fair return;
- b) To provide consumers with a choice of fresh, quality produce and other agricultural goods in settings that allow them to interact with the people who grow the food they eat and to thereby foster stronger connections between urban and rural dwellers;
- c) To help create a sense of community in the urban neighborhoods where markets are held;
- d) To help preserve rural communities and farmland by fostering sustainable small-scale agriculture; and
- e) To serve as a practical and accessible medium for public education and mobilization around nutrition, agricultural and food policy issues.

#### 2. BASIS OF ACCOUNTING

The basis of accounting applied in the preparation of the balance sheet of Your Local Farmers Market Society as at December 31, 2021, and the statement of operations and surplus for the year then ended is the historical cost basis and reflects cash transactions with the addition of:

- · accounts receivable less an allowance for doubtful accounts
- inventory valued at cost
- investments recorded at cost
- equipment is recorded at cost with amortization provided on a straight-line basis over their respective useful lives.
- · accounts payable and accrued liabilities

#### 3. ACCOUNTS RECEIVABLE

|                         | 2021 |       | 2020          |  |
|-------------------------|------|-------|---------------|--|
| Trade receivables       | \$   | 2,354 | \$<br>4,489   |  |
| Wage subsidy receivable |      | -     | <br>139,192   |  |
|                         | \$   | 2,354 | \$<br>143,681 |  |

# Notes to Financial Information For the Year Ended December 31, 2021

#### 4. EQUIPMENT

|           | Cost |        | Accumulated amortization |        | 2021<br>Net book<br>value |       | 2020<br>Net book<br>value |       |
|-----------|------|--------|--------------------------|--------|---------------------------|-------|---------------------------|-------|
| Vehicles  | \$   | 15,515 | \$                       | 15,515 | \$                        | -     | \$                        | 1,551 |
| Computers |      | 8,994  |                          | 4,809  |                           | 4,185 |                           | 4,785 |
|           | \$   | 24,509 | \$                       | 20,324 | \$                        | 4,185 | \$                        | 6,336 |

#### 5. CANADA EMERGENCY BUSINESS ACCOUNT LOAN

|   | 2021                   | 2020                   |
|---|------------------------|------------------------|
| Canada Emergency Business Account loan bears 0% interest until December 31, 2023 and then 5% interest per annum thereafter. There are no principal repayments required until December 31, 2023 If the loan remains outstanding after December 31, 2023. only interest payments are required until fully principal is due on December 31, 2025. Repayment of the loan before Deccember 31, 2023 could result in loan forgiveness of 25% (up to \$10,000) | \$<br>40,000<br>10,000 | \$<br>40,000<br>10,000 |
|   | \$<br>30,000           | \$<br>30,000           |

### 6. OTHER REPORTING REQUIREMENTS

As required by Societies Act of British Columbia, we report on remuneration of employees and contractors eareing more than \$75,000 annually.

During the year, the only employee paid in excess of \$75,000 was the executive director.